

## S4 - Smart Specialisation

Ljubljana Slovenia | 26 October 2017





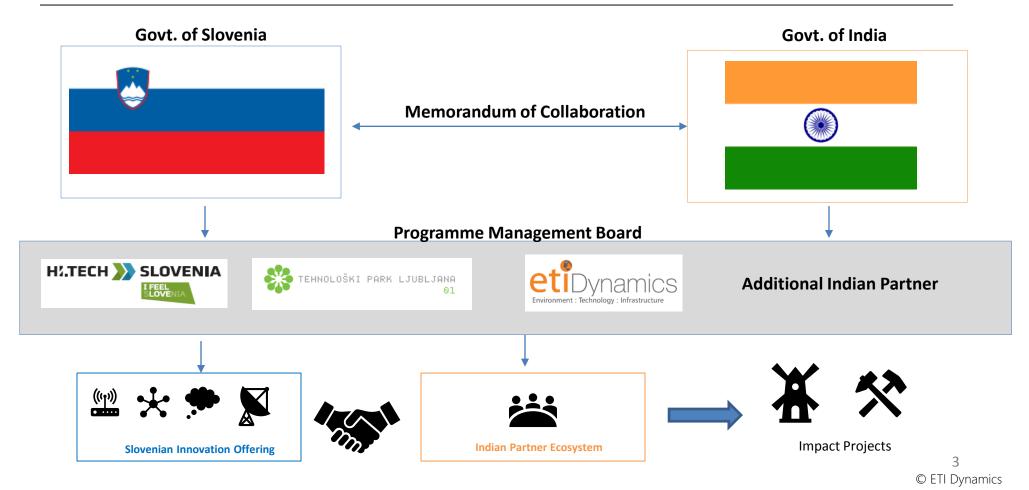


©ETI Dynamics

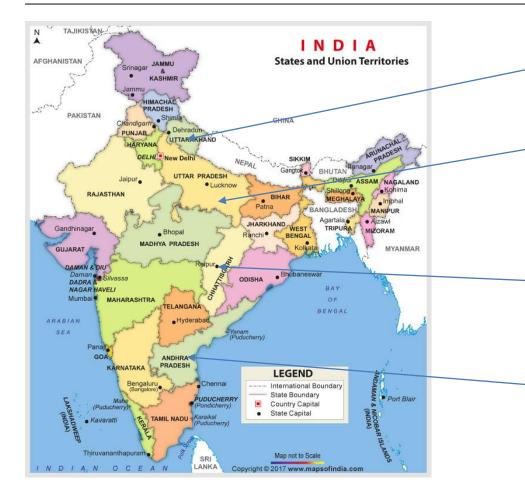


An initiative to establish a global platform for Slovenian innovation companies and eco-system players in the area of Smart Specialisation, that will provide international project opportunities, key partnerships and economic gains

#### Collaboration Model



### Project Suite 1: India



#### **Project 1: Uttarakhand**

- Smart Habitat + Sustainable Mfg + Sustainable Tourism - Additional Projects: Food & Wine, Pharma, Wood

#### Project 2: Uttar Pradesh / Ganga

- Smart Habitat + Sustainable Mfg + Sustainable Tourism
   Additional: Big Data, IoT, Analytics
- Additional: Big Data, 101, Analytics

#### **Project 3: Chhattisgarh**

Smart Habitats + Sustainable Mfg + Sustainable Tourism
 Additional Projects: Electronics, Steel, Iron, Mining

#### **Project 4: Andhra Pradesh**

Smart Habitat + Sustainable Mfg + Sustainable Tourism
 Additional Projects: Oil &Gas, Dairy

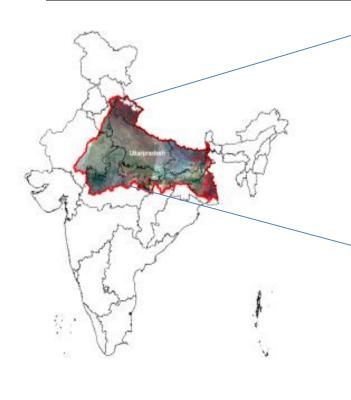
#### Impact for Slovenia

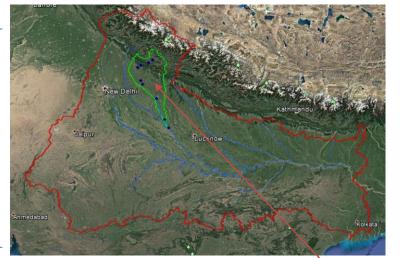
- 1. Highly Collaborative
- 2. Addressing all issues within the sustainability demonstrates of comprehensiveness and completeness of Slovenian knowhow
- 3. Resource and Knowledge Pooling
- 4. Joint Innovation and Co-Creation
- 5. Addressing technology transfer issues
- 6. Highly Targeted to deliver maximum impact
- 7. Big Visibility for Slovenian solutions
- 8. Major new market and huge economic gains
- 9. Value addition in key environmental programmes in the world
- 10. Team Slovenia + Team India
- 11. Go Global
- 12. Creation of new entrepreneurs
- 13. Increase exports
- 14. Increase Foreign Direct Investment
- 15. Increase competitiveness
- 16. Job creation in Slovenia
- 17. Global societal and community impact

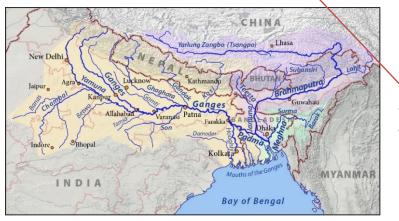
## Tech Transfer Case Studies



## Case Study 1. Water/Energy Nexus and Security | Ganga Basin

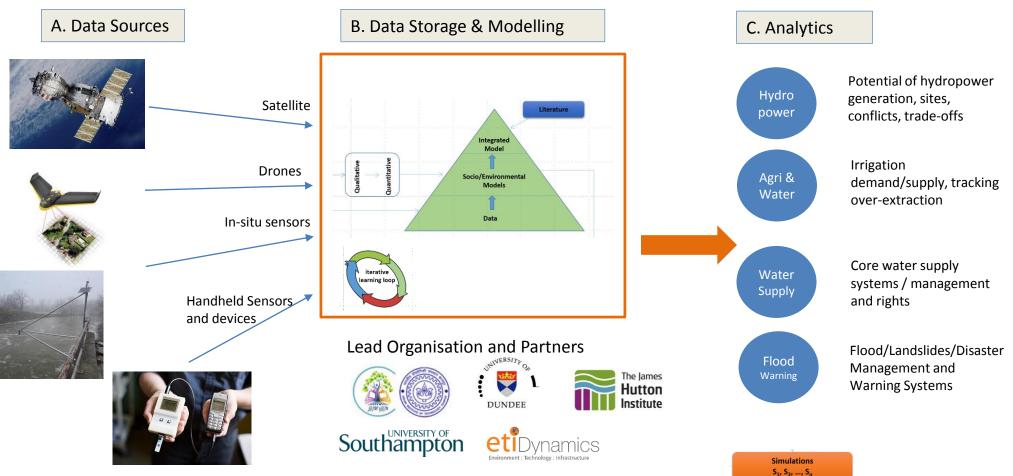






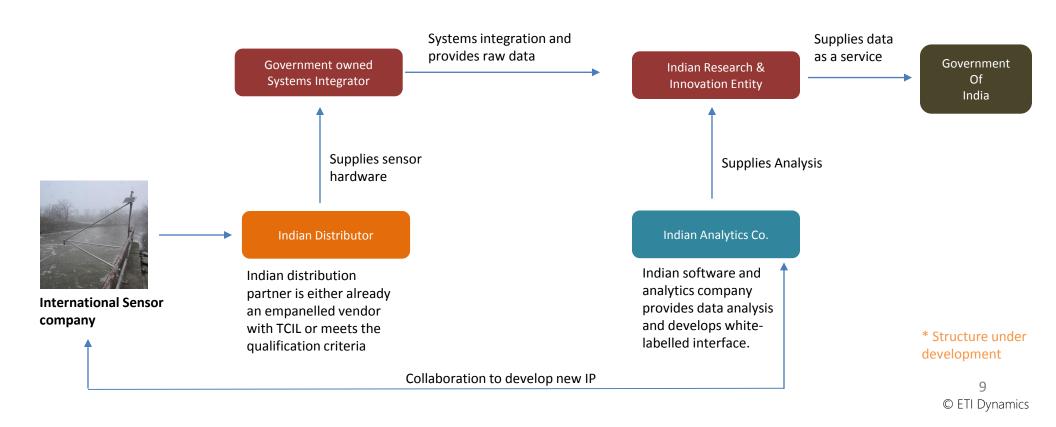
- River Ganga c 2500 kms
- Basin: 907,000 sq. km
- Population coverage is 45% of India – c600mn
- Transboundary river
- Needs USD 100bn capital spend
- 20 year plan
- Coverage is 11 States in India
- All major climate and environment issues related to water – floods, contamination, water scarcity, water misuse, dams, draughts
  - River Ramganga c 600 kms
- Ramganga Runs through state of Uttarakhand and Uttar Pradesh

### Case Study 1: Riverhealth / Co-Creation



Source: CGanga and University of Southampton

#### Case Study 2: Sensors > Data / (Collaboration) \*

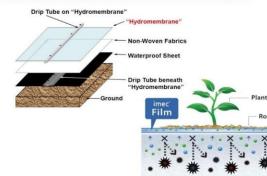


## Case Study 3: Smart Food and Agri / (India as a global base)

penetrate through the pores.

#### The Technology





States / Nutrient ₩ Viruses / Germs X Blocked

Hydro-Membrane is a polymer with characteristics that remain constant which allows the farmer to focus on cultivating better yields of safe and quality produce in a consistent manner resulting in better

stress, which is totally innovative technology.

bio-degradable and dissolves in hot water.

The Imec<sup>®</sup> Hydro-Membrane Farming Systems comprises of the Hydro-Membrane and the Water and Nutrient Feeding System that is economical and simple to set up and operate which allows anybody and everybody to grow food.

profitability and customer satisfaction all in all in a sustainable manner. The Imec® Hydro-Membrane is

"Hydro-Membrane" has numerous nano-sized pores which allow only water and nutrients such as various ions, amino acids and sugar to pass and not viruses and microbes as they are too large to

The plant synthesizes a large quantity of sugar, etc. to raise the intracellular osmotic pressure. As a result, the culture medium is transferred from "Hydro-Membrane" to plant by osmolality gap, leading to high nutrition by water stress induced by "Hydro-Membrane". The traditional method of the acceleration of the sugar synthesis has been to raise ionic strength of the culture medium by up to 20 times. The method significantly reduces the product yield by salt damage. Imec<sup>®</sup> achieves high quality of products without reduction in the productivity, using the pure water stress instead of conventional ionic

The Imec<sup>®</sup> Hydro-Membrane acts as a substrate that replaces soil which has been one of the most challenging aspects of conventional farming as soil is variable that suffers from degradation from contamination through global warming, population growth and industrial waste. On the contrary, the





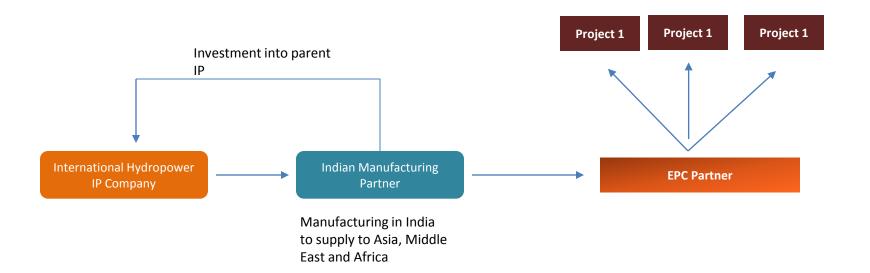






## Implementation in UAE

### Case 4: Hydropower / (Make in India – investment from India)



# **Commercial Models**



1

Build Own Operate Transfer (BOOT)

- Where Revenues possibilities are distinct and risk-free
- Off-takers Industry, Government, Entities with (bankable) good credit ratings
- The developer funds the Capex of the project and recovers the investment (and profits) through a tariff based or a preagreed revenue model

Hybrid Annuity Model (HAM)

2

- Where a clear revenue model is not available or is weak and Government has limited resources to pay for the utility/service. However Government still wants to proceed with the project.
- Developer funds the construction of the project and gets paid 30-40% of the aggregate of Capex + Opex for the concession period on the day project is commissioned.
- The balance amount is paid as an annuity over the remainder of the concession.

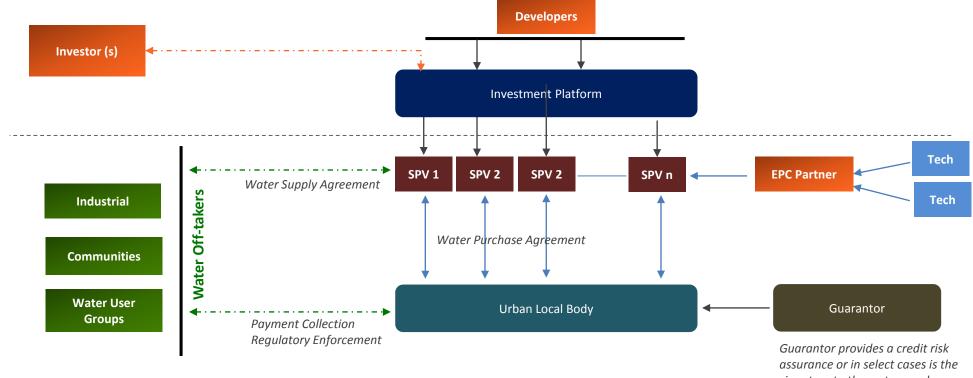
Client Funded Turnkey delivery model (EPC)

• Where there is no revenue model possible.

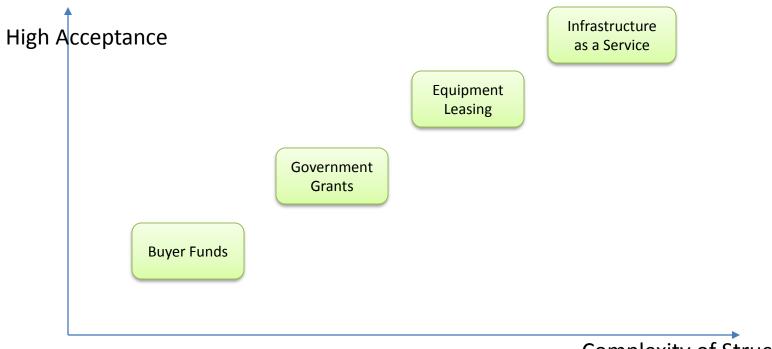
3

- The solution still must be provided.
- The client has clearly allocated funds for procuring the service and the O&M that goes with it over the lifetime of the project.
- Selected company shall deliver a turnkey job to the client.

#### Case 1: Wastewater Treatment / Decentralised Infrastructure (Illustrative)



signatory to the water purchase agreement (WPA)



#### Complexity of Structure

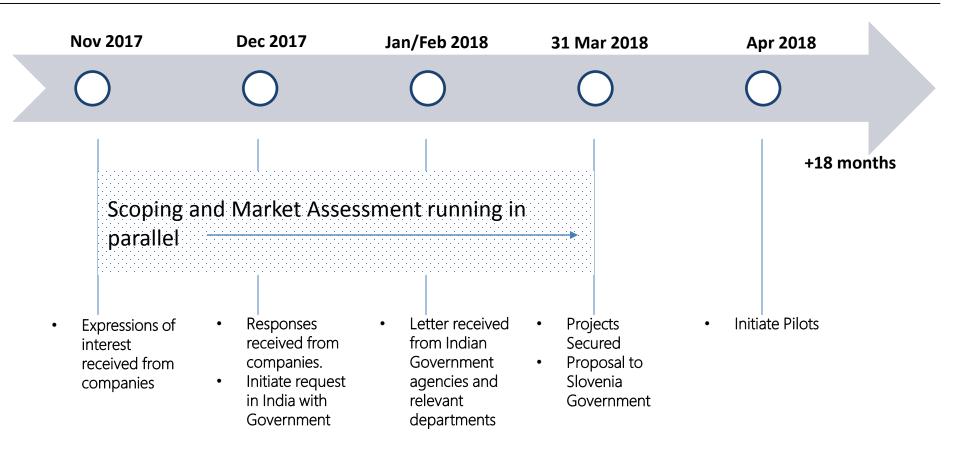
# Project Ganesha – Steps and Approach



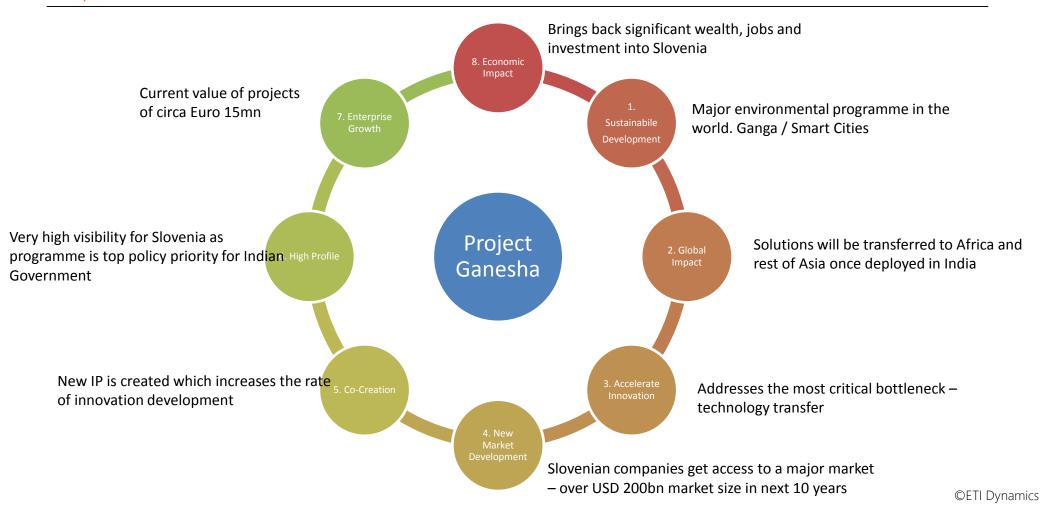
### Financing and Rollout Approach

- Build a consortium of donors, partners and collaborators
- Types of Partners in India:
  - Government licenses, approvals, permits, land etc
  - Private Sector Shall provide engineering design support
  - Public Sector Utilities Construction, Design, Scoping
  - Development Finance ADB, World Bank
  - Donors Foundations
  - NGO Partners
  - Research Partners various IITs
  - Private Sector Technology Companies
  - Venture Finance
- Proposed Approach
  - Initiate programme (Programme Management, Consortium Building, Visits and Scoping)
  - Field Trips in July for scoping and partnership establishment
  - All partners to submit detailed proposals which get vetted by Programme Managers
  - Pilot/Demonstration Starts

### Pilot Programme Timeline

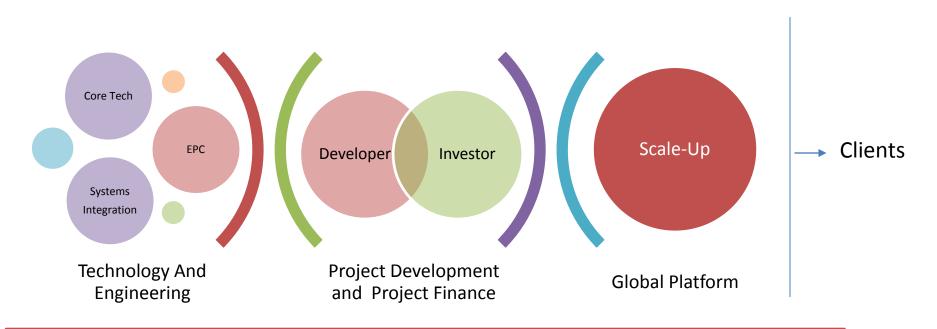


Impact



# Technology Transfer Models and Frameworks

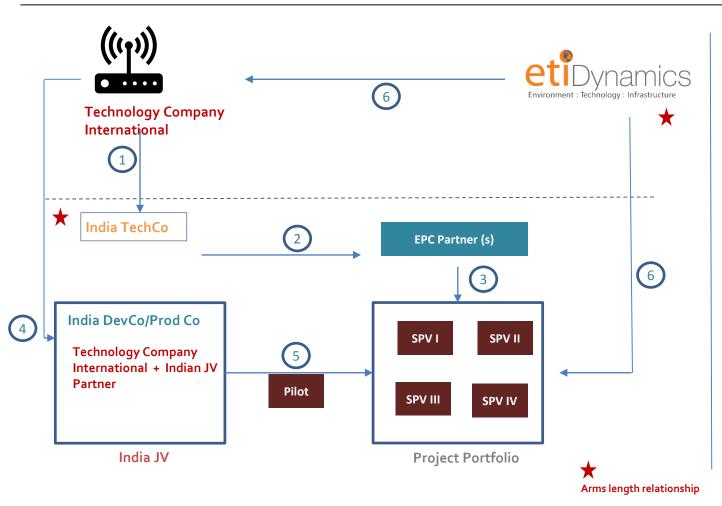
#### Who and Where are you in the Value Chain



ETI Dynamics Distributed Infrastructure Aggregation Platform



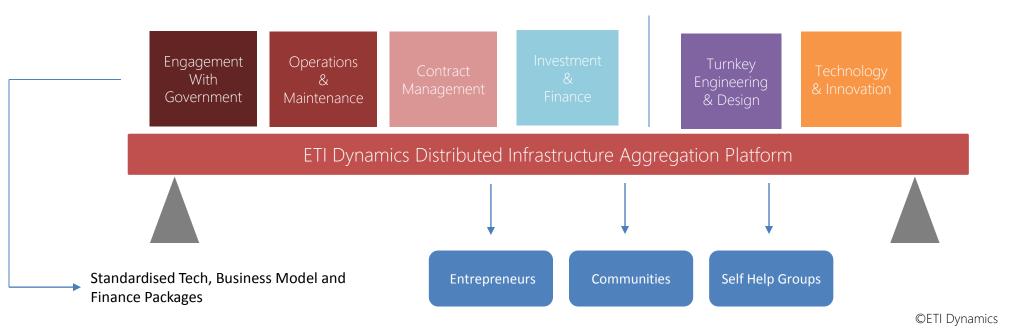
#### Proposed Partnership Roadmap in India



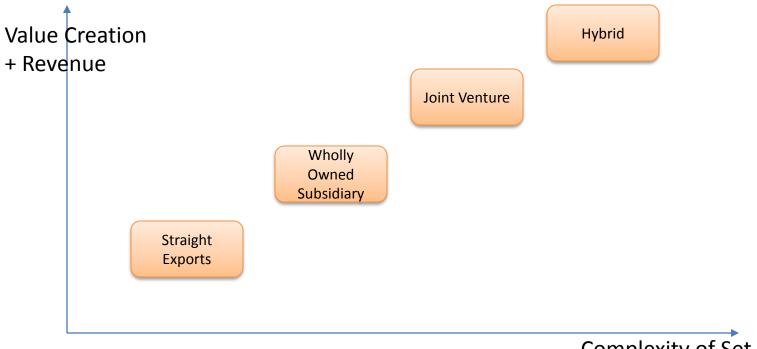
- Tech-International licenses technology to Tech-India (TechCo) which is a wholly owned subsidiary
- 2. TechCo partners with a Systems Integrator and an EPC company for marketing and execution in India.
- 3. The EPC partner would then contract with project development entities.
- In case the Tech Company also wants to develop projects then it would enter into a separate partnership to form a Development Company. In case a production partner is also needed then it would establish a partnership to form a Production company which will manufacture /assemble technology.
- The DevCo identifies and develops a pilot project and also create a pipeline of projects. As the pilot project progresses, India TechCo also identifies and confirms its EPC and Distribution partners. The India JV and EPC jointly deliver the portfolio of projects.
- The India JV gets into a strategic agreement with ETI Dynamics which establishes a financing platform for the projects©ETI Dynamics

#### For community led initiatives - How to rollout

ETI Dynamics will standardize all aspects of the solution and pass it down to the implementation groups which include: Entrepreneurs, Communities and other Self Help groups



### Technology Transfer Models



Complexity of Set-up

## 3E Approach



- Create thousands of Water/Hydro entrepreneurs
- Entrepreneurs to get full support from a qualified team

#### B. Employment

- The project can deliver hundreds of thousands of jobs as it syncs in with Indian Government's apprenticeship scheme
- It will also create a major skilling programme for the Country

#### C. Economic Development

Dvnamics

• Brings in advanced technology and Foreign Investment into the Country

Environment : Technology : Infrastructure

• Creates local manufacturing hubs



#### Asset Lifecycle Management

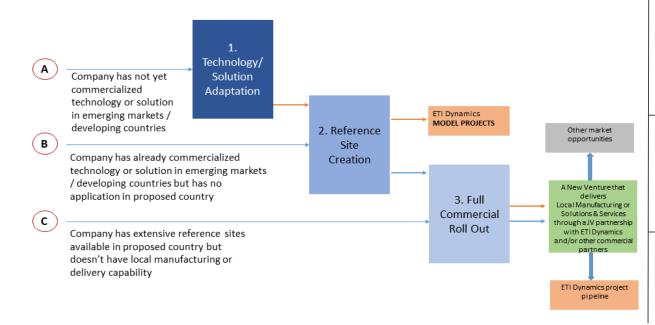
1	2	<sup>3</sup> Construction	<sup>4</sup> O&M & Performance
Scoping	Development		Enhancement
<ul> <li>Project Design and Scope</li> <li>Project Identification</li> <li>Bid and Proposal Drafting and Management</li> <li>Commercial Negotiations</li> <li>Contract Drafting and Management</li> </ul>	<ul> <li>Stakeholders Identification</li> <li>Pilot Projects</li> <li>Project Feasibility and Scoping</li> <li>Licensing, Permitting and Approvals</li> <li>Land Acquisition</li> <li>Financial Model</li> <li>Financial Closure</li> <li>Information Memos</li> <li>Master Contracts</li> </ul>	<ul> <li>Field Investigation Oversight</li> <li>Construction Supervision and Assessment</li> <li>Cash Flow Management</li> <li>Overall Project Management</li> </ul>	<ul> <li>Operational Supervision</li> <li>Performance Monitoring and Analysis</li> <li>Maintenance Contracts</li> <li>Performance Improvement</li> <li>Portfolio Expansion</li> </ul>

#### **Value Creation**

ETI Dynamics is present across the entire value chain of the project development lifecycle. Through specialist "DevCo" and "OpCo" entities it manages project development and operational lifecycle. Our understanding of the total lifecycle allows us to identify where value can be created and risks can be plugged thereby giving superior returns to our investors.

#### Technology Acceleration Platform

ETI Dynamics provides an accelerated and structured route to market for Technology and Solution providers (TSPs). It divides the whole process in three stages and engages with the TSP at every stage of the process, depending on the stage that the TSP is at.



#### 1. Technology and Solution Adaptation For TSPs that haven't yet commercialised their solutions for emerging/ developing and highgrowth markets, ETI Dynamics provides framework and co-investment to adapt the Technology or Solution to suit local needs.

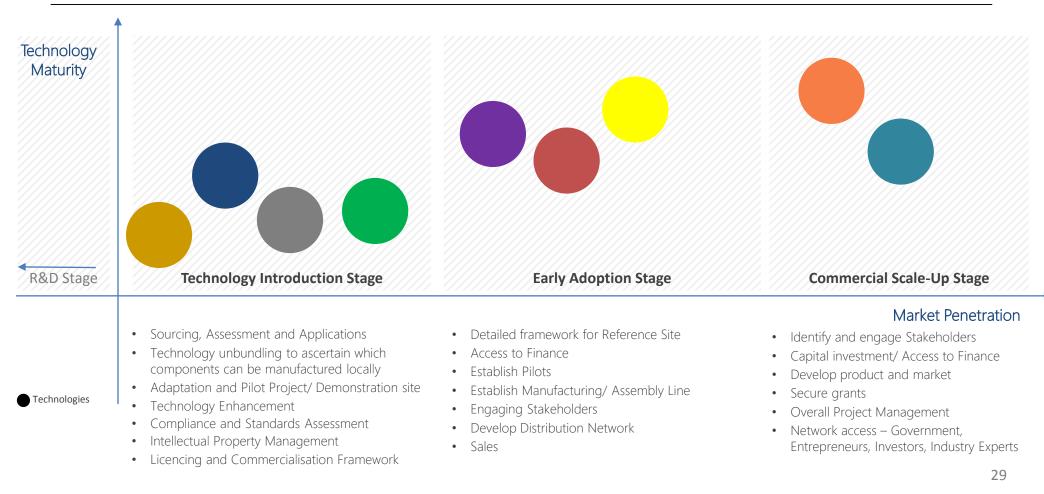
#### 2. Reference Site Creation

Reference sites boost local market receptivity and response. ETI Dynamics provides TSPs with framework for creation of reference site on ground.

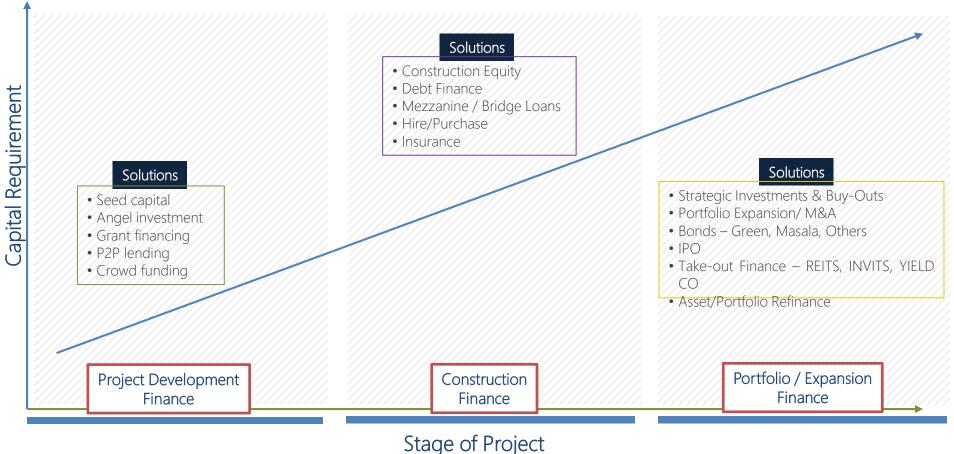
#### 3. Commercial Roll Out and Scale Up

ETI Dynamics develops local delivery framework through its own investments and/ or partnerships in the area for effective and efficient delivery of the Technology or Solution.

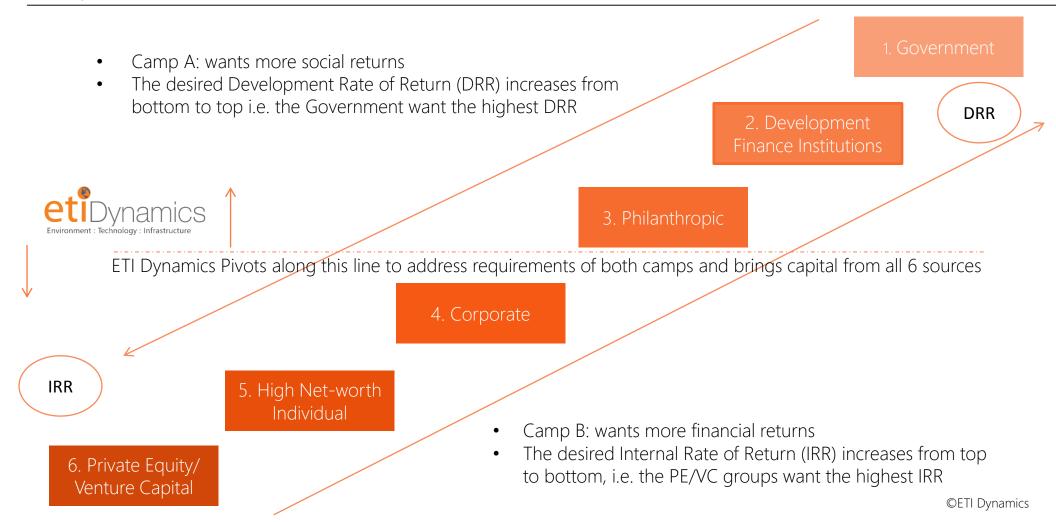
### Our Technology Maturity-Penetration Curve



## Project and Corporate Financing Solutions

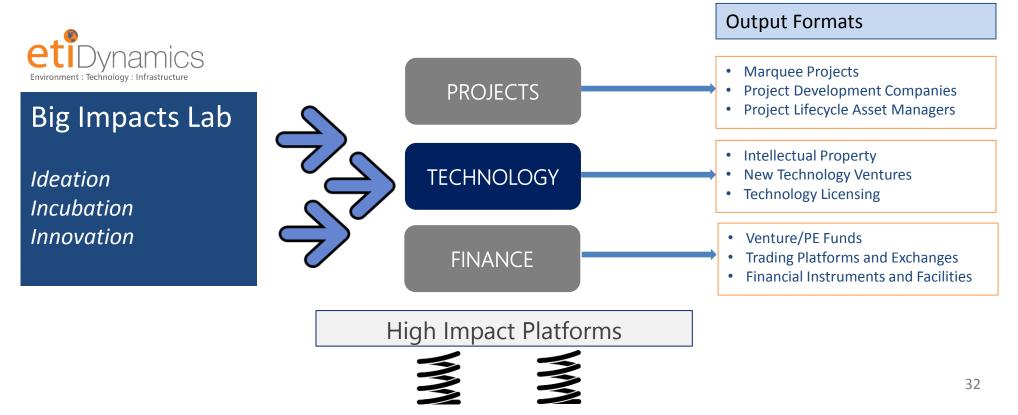


## Capital Curve Innovation



## About ETI Dynamics

ETI Dynamics operates as a big impacts lab to create numerous high impact solutions in the *Environment and Sustainability area*. The company holds and manages a portfolio of these solutions that manifest in multiple formats ranging from projects, companies, ventures, new IP, investment funds and financial instruments.





#### Expertise & Focus Areas

Core Focus Areas

Applied Areas

<ul> <li>Water</li> <li>Drinking Water</li> <li>Wastewater Treatment</li> <li>Sanitation</li> <li>River Basin Management</li> </ul>	<ul> <li>Solar</li> <li>Wind</li> <li>Biomass</li> <li>Energy Efficiency</li> <li>Waste Heat Recovery</li> </ul>	<ul> <li>Waste Management</li> <li>Waste to Energy</li> <li>Waste to Fertiliser</li> <li>Waste to Fuel</li> <li>Waste to Biogas</li> </ul>	<ul> <li>Green ICT</li> <li>Internet of Things (IoT)</li> <li>Sensors</li> <li>Remote Sensing</li> <li>Machine to Machine</li> </ul>
<ul> <li>Electric Vehicles</li> <li>Charging Station Infrastructure</li> <li>Electric/Solar Hybrids</li> </ul>	Food and Agriculture • Precision and Controlled Irrigation • Enhancing Crop Yields • Food Storage • Sustainable Farming	<ul> <li>Buildings</li> <li>Communities</li> <li>Villages</li> <li>Islands</li> <li>Cities</li> </ul>	Green Manufacturing • Green Industrial Cluster • Efficient Manufacturing • Lean Manufacturing



Invitation to Slovenia to join Big Impact Global Sustainability Initiatives

#### Sanmit Ahuja sanmit.ahuja@etidynamics.com